



# **Norfolk Public Schools School Board Update**

**February 4, 2015**



## **Today's Talking Points**

- 1. Steering Committee Update**
- 2. Projected Live-In Enrollment/Capacity**
- 3. Recommendations Process Update**
- 4. Community Engagement**



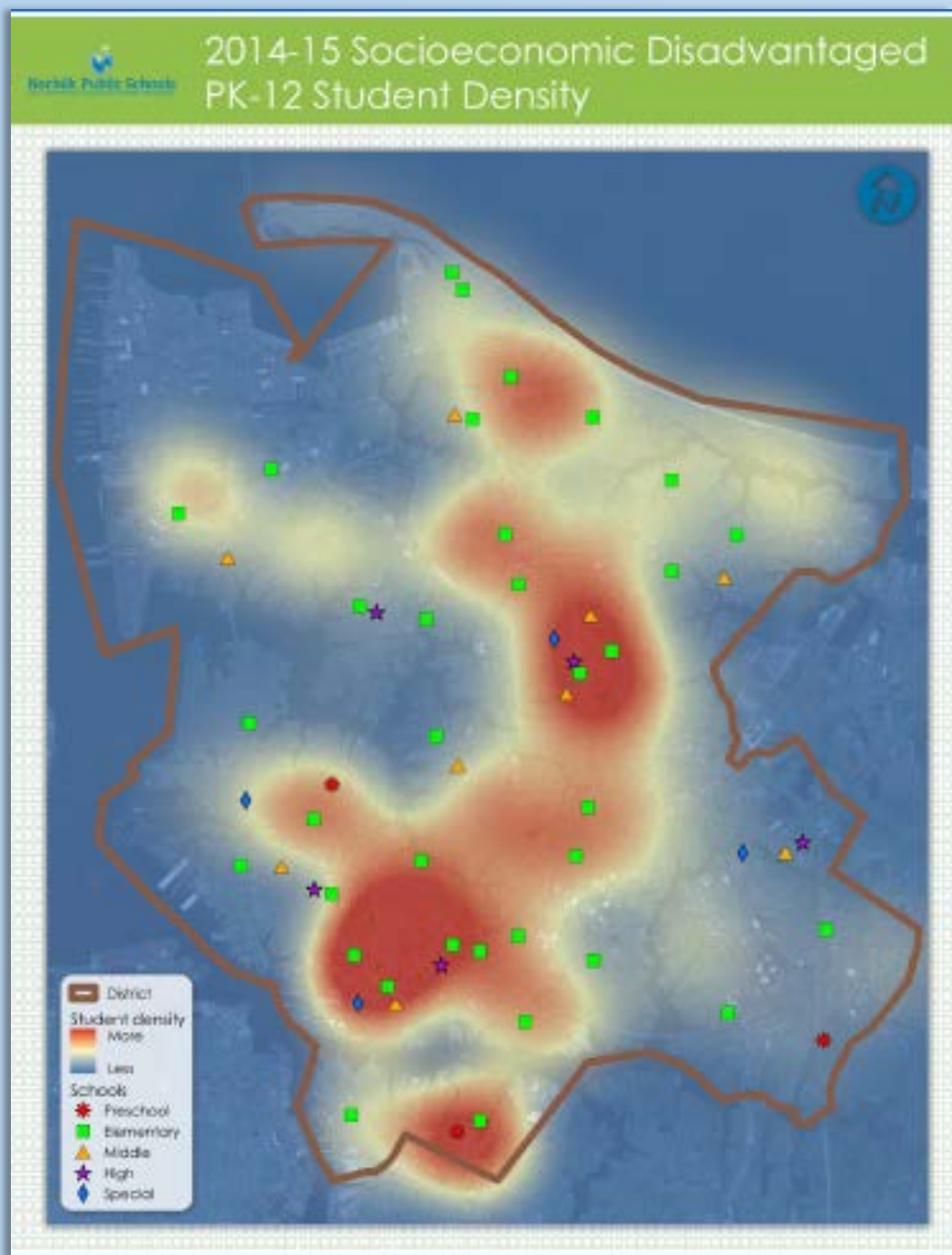


## **2014-15 Steering Committee**

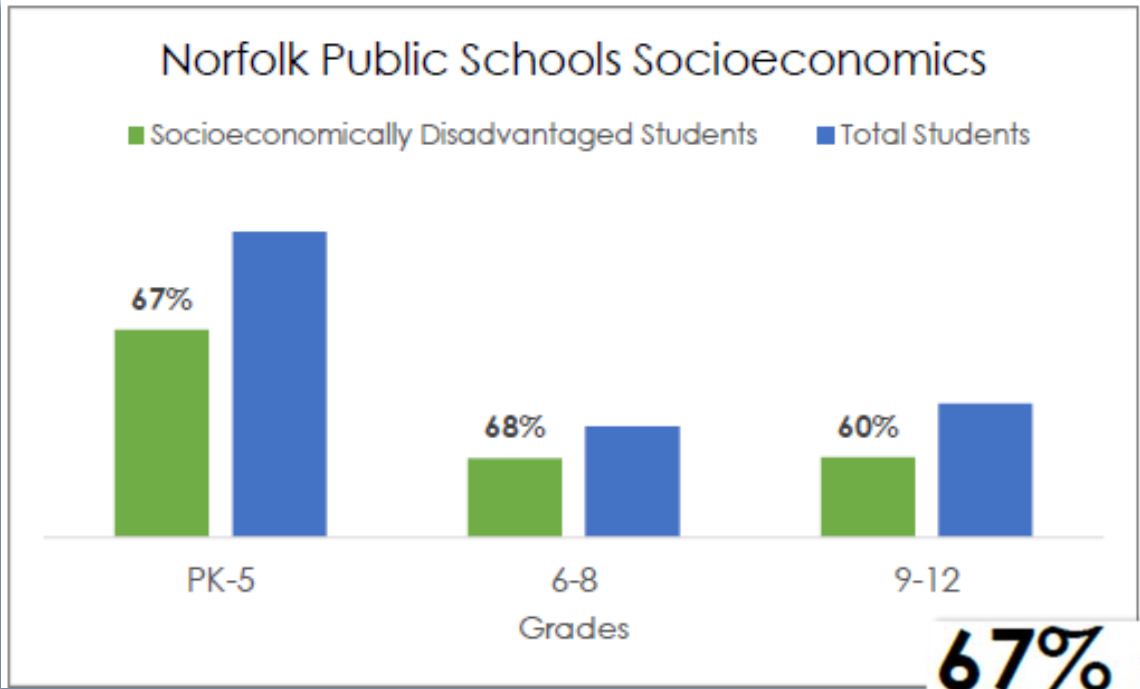
**Conducted 2 meetings – Goal Setting and Research Discussion**

### **Goals**

- 1. Work toward Board goals for reaching milestones for socio-economic diversity in the Division**
- 2. Work toward creating 100% feeder pattern for Elementary to Middle Schools**
- 3. Identify existing and newly identified recommendations for implementation in the 2015-16 school year**
- 4. Communicate with Norfolk community**



## Norfolk Public Schools SES Data

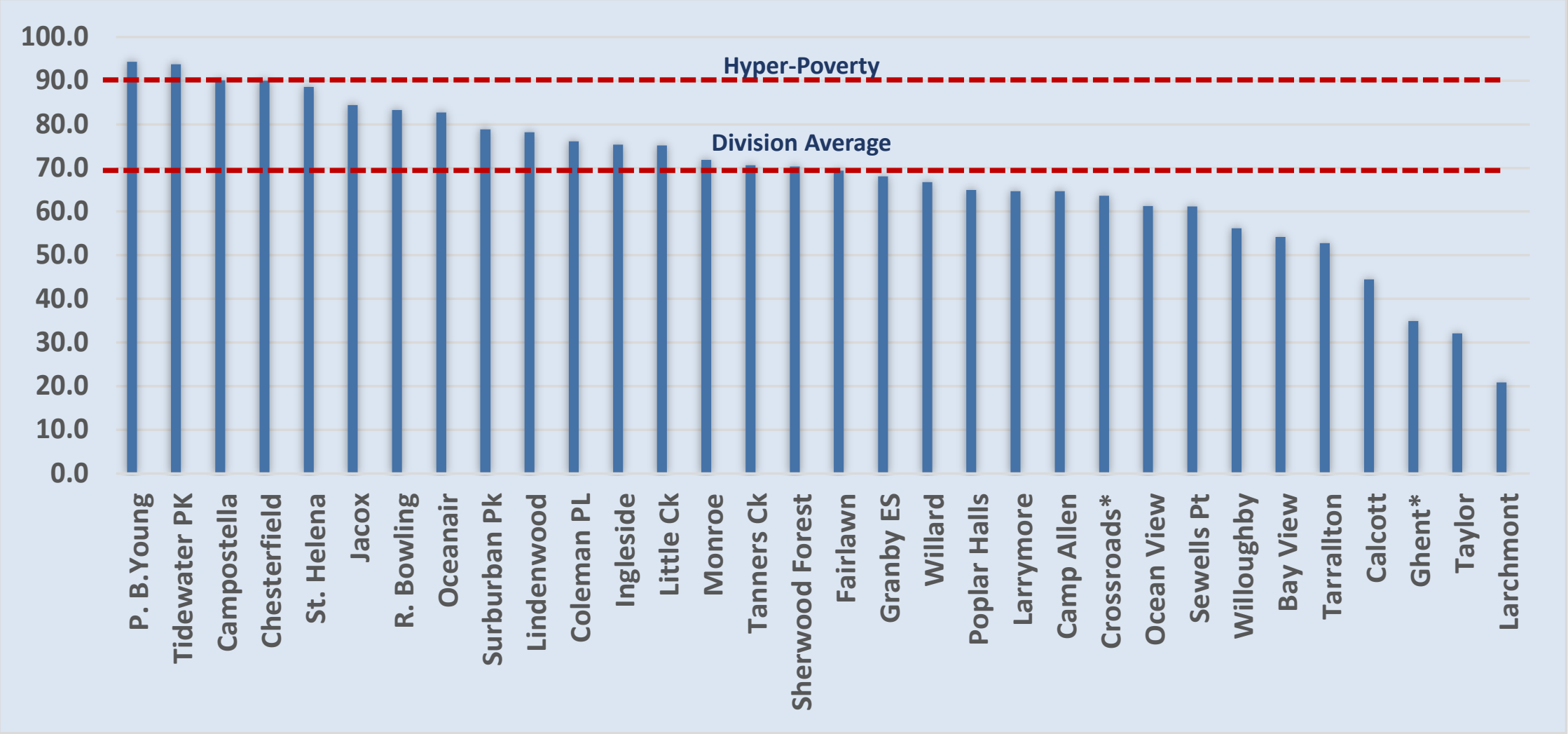


**67%** Students in the District who are Socioeconomically Disadvantaged.



# Norfolk Public Schools SES Data

## Elementary Schools

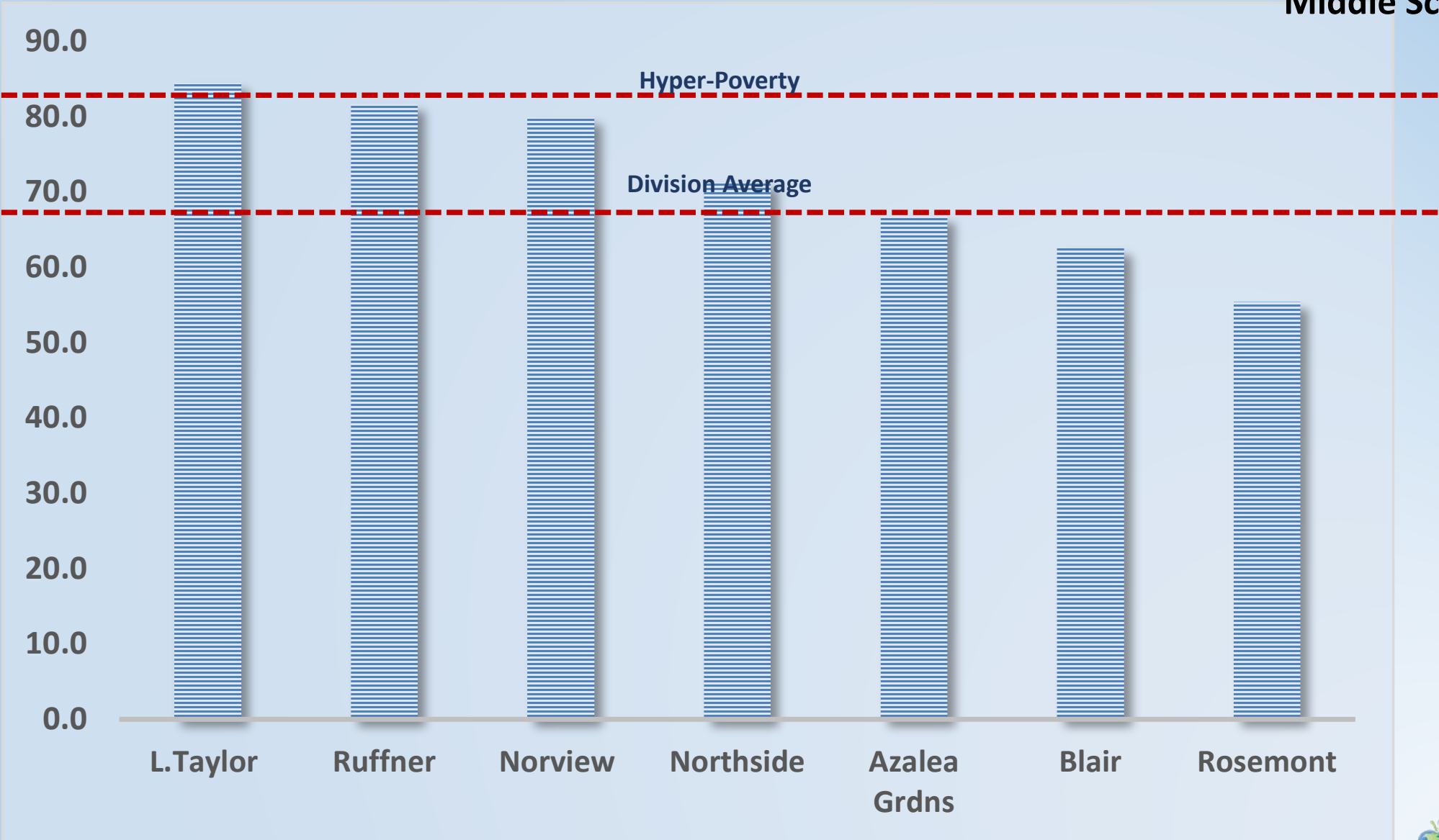


\*INDICATES K-8 SCHOOLS



# Norfolk Public Schools SES Data

## Middle Schools







# 2014-15 School Facility Data HS/MS Utilization

Norfolk School Building Utilization								
	Capacity	Capacity w portables	Enrollment		Without Portables		With Portables	
			13-14	14-15	13-14	14-15	13-14	14-15
Granby	1,873	1,873	1,963	1,983	105%	106%	105%	106%
Lake Taylor	1,527	1,567	1,250	1,266	82%	83%	80%	81%
Maury	1,743	1,743	1,589	1,577	91%	90%	91%	90%
Norview	1,926	1,926	1,779	1,882	92%	98%	92%	98%
B.T. Wash	1,637	1,637	1,189	1,102	73%	67%	73%	67%
High Schools	8,706	8,746	7,770	7,810	89%	90%	89%	89%
Azalea Garden	975	1,038	814	967	83%	99%	78%	93%
Blair	1,200	1,200	1,210	1,342	101%	112%	101%	112%
Laf.-Winona	1,249	1,249	576	0	46%		46%	
Lake Taylor	905	1,031	871	840	96%	93%	84%	81%
Northside	1,053	1,073	768	775	73%	74%	72%	72%
Norview	1,357	1,357	1,048	1,139	77%	84%	77%	84%
Rosemont	450*	450*	299	325	66%	72%	66%	72%
Ruffner	1,193	1,193	751	743	63%	62%	63%	62%
Middle Schools	7,932	8,141	6,337	6,131	80%	77%	78%	75%

\* 450 based upon a maximum program enrollment of 150 per grade





## 2014-15 School Facility Data ES Utilization

Norfolk School Building Utilization								
Includes Pre-K								
	Capacity	Capacity w portables	Enrollment		Without Portables		With Portables	
			13-14	14-15	13-14	14-15	13-14	14-15
Bay View	788	788	722	733	92%	93%	92%	93%
Calcott	540	585	499	498	92%	92%	85%	85%
Camp Allen	743	743	458	448	62%	60%	62%	60%
Campostella	428	496	666	670	156%	157%	134%	135%
Chesterfield	540	710	539	500	100%	93%	76%	70%
Coleman Place	855	855	748	745	87%	87%	87%	87%
Crossroads	1,125	1,125	866	925	77%	82%	77%	82%
Fairlawn	360	540	410	297	114%	83%	76%	55%
Granby	653	653	629	668	96%	102%	96%	102%
Ghent	518	563	515	512	99%	99%	91%	91%
Ingleside	540	630	505	550	94%	102%	80%	87%
Jacox	810	900	715	682	88%	84%	79%	76%
Larchmont	563	563	601	606	107%	108%	107%	108%
Larrymore	653	653	575	597	88%	91%	88%	91%
Lindenwood	428	557	425	417	99%	97%	76%	75%
Little Creek	900	1,002	847	814	94%	90%	85%	81%
Monroe	563	563	468	445	83%	79.0%	83%	79%
Norview	383	563	497	485	130%	127%	88%	86%
Oceanair	495	630	517	523	104%	106%	82%	83%
Ocean View	608	630	569	621	94%	102%	90%	99%
P.B. Young	450	467	479	549	106%	122%	103%	118%
Poplar Halls	405	467	301	366	74%	90%	64%	78%
R. Bowling	765	810	505	521	66%	68%	62%	64%
Sewells Point	563	675	642	625	114%	111%	95%	93%
Sherwood Frst	720	788	628	613	87%	85%	80%	78%
St. Helena	293	343	361	343	123%	117%	105%	100%
Suburban Park	540	540	537	501	99%	93%	99%	93%
Tanners Creek	833	833	729	658	88%	79%	88%	79%
Tarrallton	405	445	418	431	103%	106%	94%	97%
Taylor	495	495	422	416	85%	84%	85%	84%
Tidewater Park	315	428	361	274	115%	87%	84%	64%
Willard	833	833	610	595	73%	71%	73%	71%
Willoughby	428	428	220	204	51%	48%	51%	48%
<b>Elementary</b>	<b>19,538</b>	<b>21,301</b>	<b>17,984</b>	<b>17,832</b>	<b>92%</b>	<b>91%</b>	<b>84%</b>	<b>84%</b>



2014-15 School Year Migration Percentages			
Grade Level	Attend Their Home School	Transfer In	Transfer Out
Elementary	84%	16%	16%
Middle	82%	18%	17%
High	83%	17%	17%

**83%** Average percentage of students that attend their home school.

**16%-18%** Percentage of students that transfer to another NPS school.



## Projected Enrollment By Elementary Boundary

Projected Enrollment - Recommended by Boundary											
Boundary	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
Bay View Elementary	687	680	665	660	647	645	645	645	645	645	
Calcott Elementary	537	544	549	540	531	528	528	528	528	528	
Camp Allen Elementary	456	458	459	465	470	469	468	468	468	468	
Campostella Elementary	848	827	819	809	806	804	803	805	804	804	
Chesterfield Elementary	457	448	460	461	454	452	452	452	451	451	
Coleman Place Elementary	855	846	844	837	828	825	823	825	824	824	
Crossroads Elementary	859	834	830	798	777	776	775	776	776	776	
Fairlawn Elementary	723	714	715	715	725	723	722	724	723	723	
Granby Elementary	706	719	724	703	708	706	704	705	705	705	
Ingleside Elementary	515	508	503	496	503	503	503	502	502	502	
Jacox Elementary	822	809	815	808	786	785	785	786	786	786	
Larchmont Elementary	489	490	484	481	466	465	464	464	464	464	
Larrymore Elementary	601	596	598	584	575	573	573	574	574	574	
Lindenwood Elementary	514	510	495	499	490	488	488	489	489	489	
Little Creek Elementary	845	818	808	792	783	782	781	781	781	781	
Monroe Elementary	453	444	453	452	441	439	438	439	438	438	
Norview Elementary	459	461	460	466	444	443	442	442	442	442	
Ocean View Elementary	594	579	572	570	564	562	561	562	562	562	
Oceanair Elementary	545	539	542	538	524	523	523	524	523	523	
R. Bowling Elementary	465	461	454	450	461	459	459	460	460	460	
Sewells Point Elementary	604	605	605	584	581	580	580	581	581	581	
Sherwood Forest Elementary	676	670	652	631	629	628	627	629	628	628	
St. Helena Elementary	392	395	389	385	379	378	379	379	379	379	
Suburban Park Elementary	429	439	429	425	423	420	420	421	421	421	
Tanners Creek Elementary	695	693	690	678	693	689	689	690	690	690	
Tarrallton Elementary	337	336	323	321	314	314	312	312	312	312	
Taylor Elementary	365	359	357	355	352	351	350	351	351	351	
Tidewater Park Elementary	939	943	928	913	899	897	897	898	898	898	
Willard Elementary	647	641	635	625	624	621	621	621	621	621	
Willoughby Elementary	129	128	129	131	132	132	133	133	133	133	
Elementary Boundary Total	17,643	17,494	17,386	17,172	17,009	16,960	16,945	16,966	16,959	16,959	



## Projected Enrollment By Middle Boundary

Projected Enrollment - Recommended by Boundary											
Boundary	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
Azalea Garden Middle	1,140	1,138	1,145	1,160	1,163	1,128	1,097	1,058	1,052	1,049	
Blair Middle	1,316	1,260	1,242	1,234	1,274	1,280	1,247	1,209	1,202	1,200	
Lake Taylor Middle	953	938	932	939	904	892	874	877	873	870	
Northside Middle	804	782	783	832	863	862	845	814	810	807	
Norview Middle	1,349	1,386	1,397	1,467	1,478	1,454	1,402	1,359	1,351	1,349	
Ruffner Middle	711	692	676	706	716	716	703	685	681	679	
<b>Middle Boundary Total</b>	<b>6,273</b>	<b>6,196</b>	<b>6,175</b>	<b>6,338</b>	<b>6,398</b>	<b>6,332</b>	<b>6,168</b>	<b>6,002</b>	<b>5,969</b>	<b>5,954</b>	

## Projected Enrollment By High Boundary

Projected Enrollment - Recommended by Boundary											
Boundary	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
B. T. Washington High	1,309	1,270	1,252	1,182	1,178	1,173	1,180	1,185	1,169	1,155	
Granby High	1,815	1,844	1,849	1,784	1,760	1,745	1,786	1,840	1,824	1,806	
Lake Taylor High	1,389	1,379	1,373	1,337	1,339	1,336	1,335	1,329	1,304	1,278	
Maury High	1,467	1,464	1,441	1,414	1,379	1,355	1,380	1,389	1,377	1,361	
Norview High	1,838	1,797	1,791	1,711	1,707	1,736	1,757	1,793	1,759	1,725	
<b>High Boundary Total</b>	<b>7,818</b>	<b>7,754</b>	<b>7,706</b>	<b>7,428</b>	<b>7,363</b>	<b>7,345</b>	<b>7,438</b>	<b>7,536</b>	<b>7,433</b>	<b>7,325</b>	



## Projected Enrollment

### From 2014-15 (actual):

- PK – 12 projected to decreased 1,840 students (approx. 6%)
- K – 5 projected to decreased 832 students (approx. 5%)
- 6 – 8 projected to decreased 515 students (approx. 8%)
- 9 – 12 projected to decreased 493 students (approx. 6%)

Norfolk Public Schools Projected Enrollment - Recommended												
	Actual 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
PK	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	
K	2,938	2,773	2,720	2,763	2,752	2,752	2,752	2,752	2,752	2,752	2,752	
1	2,836	2,702	2,668	2,619	2,654	2,647	2,647	2,647	2,647	2,647	2,647	
2	2,744	2,703	2,576	2,543	2,492	2,531	2,521	2,521	2,521	2,521	2,521	
3	2,536	2,636	2,598	2,474	2,441	2,394	2,426	2,419	2,419	2,419	2,419	
4	2,391	2,401	2,493	2,460	2,341	2,306	2,263	2,298	2,289	2,289	2,289	
5	2,183	2,265	2,276	2,364	2,329	2,216	2,188	2,145	2,175	2,168	2,168	
6	2,209	2,094	2,172	2,180	2,265	2,234	2,124	2,095	2,054	2,085	2,079	
7	2,166	2,121	2,010	2,086	2,091	2,175	2,143	2,037	2,011	1,973	2,001	
8	2,094	2,058	2,014	1,909	1,982	1,989	2,065	2,036	1,937	1,911	1,874	
9	2,927	2,795	2,748	2,688	2,550	2,646	2,656	2,761	2,724	2,587	2,551	
10	2,031	2,201	2,100	2,064	2,018	1,917	1,985	1,996	2,075	2,049	1,943	
11	1,450	1,416	1,530	1,460	1,434	1,403	1,335	1,381	1,389	1,442	1,422	
12	1,410	1,406	1,376	1,494	1,426	1,397	1,369	1,300	1,348	1,355	1,409	
Total	32,078	31,734	31,444	31,267	30,938	30,770	30,637	30,551	30,504	30,361	30,238	

Source: DeJONG-RICHTER

Norfolk Public Schools Projected Enrollment - Recommended												
	Actual 2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Trend
PK	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	
K - 5	15,628	15,480	15,331	15,223	15,009	14,846	14,797	14,782	14,803	14,796	14,796	
6 - 8	6,469	6,273	6,196	6,175	6,338	6,398	6,332	6,168	6,002	5,969	5,954	
9 - 12	7,818	7,818	7,754	7,706	7,428	7,363	7,345	7,438	7,536	7,433	7,325	
Total	32,078	31,734	31,444	31,267	30,938	30,770	30,637	30,551	30,504	30,361	30,238	

Source: DeJONG-RICHTER





# Historical/Projected Enrollment

Historical Enrollment											Projected Enrollment									
	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
PK	2,061	2,062	2,178	2,209	2,298	2,336	2,372	2,182	2,288	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163
K	3,173	2,966	3,000	2,805	2,820	2,959	2,953	3,026	2,915	2,938	2,773	2,720	2,763	2,752	2,752	2,752	2,752	2,752	2,752	2,752
1	2,986	2,998	2,852	2,872	2,790	2,795	2,859	2,810	2,963	2,836	2,702	2,668	2,619	2,654	2,647	2,647	2,647	2,647	2,647	2,647
2	2,810	2,805	2,826	2,777	2,714	2,638	2,635	2,674	2,658	2,744	2,703	2,576	2,543	2,492	2,531	2,521	2,521	2,521	2,521	2,521
3	2,576	2,699	2,700	2,663	2,650	2,619	2,529	2,533	2,566	2,536	2,636	2,598	2,474	2,441	2,394	2,426	2,419	2,419	2,419	2,419
4	2,588	2,484	2,541	2,589	2,516	2,544	2,510	2,412	2,364	2,391	2,401	2,493	2,460	2,341	2,306	2,263	2,298	2,289	2,289	2,289
5	2,566	2,491	2,310	2,443	2,484	2,417	2,433	2,407	2,285	2,183	2,265	2,276	2,364	2,329	2,216	2,188	2,145	2,175	2,168	2,168
6	2,817	2,585	2,401	2,200	2,357	2,399	2,336	2,361	2,265	2,209	2,094	2,172	2,180	2,265	2,234	2,124	2,095	2,054	2,085	2,079
7	2,881	2,689	2,427	2,333	2,090	2,173	2,308	2,262	2,224	2,166	2,121	2,010	2,086	2,091	2,175	2,143	2,037	2,011	1,973	2,001
8	2,570	2,626	2,488	2,250	2,233	2,040	2,092	2,156	2,133	2,094	2,058	2,014	1,909	1,982	1,989	2,065	2,036	1,937	1,911	1,874
9	3,552	3,639	3,713	3,657	3,356	3,138	2,731	2,639	2,727	2,927	2,795	2,748	2,688	2,550	2,646	2,656	2,761	2,724	2,587	2,551
10	2,320	2,490	2,458	2,384	2,391	2,267	2,222	2,082	2,098	2,031	2,201	2,100	2,064	2,018	1,917	1,985	1,996	2,075	2,049	1,943
11	1,595	1,432	1,475	1,468	1,542	1,587	1,575	1,530	1,541	1,450	1,416	1,530	1,460	1,434	1,403	1,335	1,381	1,389	1,442	1,422
12	1,309	1,483	1,487	1,593	1,599	1,661	1,716	1,636	1,364	1,410	1,406	1,376	1,494	1,426	1,397	1,369	1,300	1,348	1,355	1,409
Total	35,804	35,449	34,856	34,243	33,840	33,573	33,271	32,710	32,391	32,078	31,734	31,444	31,267	30,938	30,770	30,637	30,551	30,504	30,361	30,238

Historical Enrollment											Projected Enrollment									
	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
PK	2,061	2,062	2,178	2,209	2,298	2,336	2,372	2,182	2,288	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163	2,163
K - 5	16,699	16,443	16,229	16,149	15,974	15,972	15,919	15,862	15,751	15,628	15,480	15,331	15,223	15,009	14,846	14,797	14,782	14,803	14,796	14,796
6 - 8	8,268	7,900	7,316	6,783	6,680	6,612	6,736	6,779	6,622	6,469	6,273	6,196	6,175	6,338	6,398	6,332	6,168	6,002	5,969	5,954
9 - 12	8,776	9,044	9,133	9,102	8,888	8,653	8,244	7,887	7,730	7,818	7,818	7,754	7,706	7,428	7,363	7,345	7,438	7,536	7,433	7,325
Total	35,804	35,449	34,856	34,243	33,840	33,573	33,271	32,710	32,391	32,078	31,734	31,444	31,267	30,938	30,770	30,637	30,551	30,504	30,361	30,238





# Projected Live-In Projection & Capacity

Boundary	Capacity (Permanent)	2015-16	2016-17	2017-18	2018-19	2019-20	Trend
Bay View Elementary	788	687	680	665	660	647	
		101	108	123	128	141	
Calcott Elementary	540	537	544	549	540	531	
		3	(4)	(9)	0	9	
Camp Allen Elementary	743	456	458	459	465	470	
		287	285	284	278	273	
Campostella Elementary*	922	848	827	819	809	806	
		74	95	103	113	116	
Chesterfield Elementary	540	457	448	460	461	454	
		83	92	80	79	86	
Coleman Place Elementary	855	855	846	844	837	828	
		0	9	11	18	27	
Crossroads Elementary	1,125	859	834	830	798	777	
		266	291	295	327	348	
Fairlawn Elementary/ Poplar Halls	765	723	714	715	715	725	
		42	51	50	50	40	
Granby Elementary	653	706	719	724	703	708	
		(53)	(66)	(71)	(50)	(55)	
Ingleside Elementary	540	515	508	503	496	503	
		25	32	37	44	37	
Jacox Elementary	810	822	809	815	808	786	
		(12)	1	(5)	2	24	
Larchmont Elementary*	563	489	490	484	481	466	
		74	73	79	82	97	
Larrymore Elementary	653	601	596	598	584	575	
		52	57	55	69	78	



# Projected Live-In Projection & Capacity

Boundary	Capacity (Permanent)	2015-16	2016-17	2017-18	2018-19	2019-20	Trend
Lindenwood Elementary	428	514	510	495	499	490	
		(86)	(82)	(67)	(71)	(62)	
Little Creek Elementary	900	845	818	808	792	783	
		55	82	92	108	117	
Monroe Elementary	563	453	444	453	452	441	
		110	119	110	111	122	
Norview Elementary	383	459	461	460	466	444	
		(76)	(78)	(77)	(83)	(61)	
Ocean View Elementary*	707	594	579	572	570	564	
		113	128	135	137	143	
Oceanair Elementary	495	545	539	542	538	524	
		(50)	(44)	(47)	(43)	(29)	
R. Bowling Elementary*	708	465	461	454	450	461	
		243	247	254	258	247	
Sewells Point Elementary	563	604	605	605	584	581	
		(41)	(42)	(42)	(21)	(18)	
Sherwood Forest Elementary	720	676	670	652	631	629	
		44	38	56	77	79	
St. Helena Elementary	293	392	395	389	385	379	
		(99)	(102)	(96)	(92)	(86)	
Suburban Park Elementary	540	429	439	429	425	423	
		111	269	279	283	285	



## Projected Live-In Projection & Capacity

Boundary	Capacity (Permanent)	2015-16	2016-17	2017-18	2018-19	2019-20	Trend
Tanners Creek Elementary	833	695	693	690	678	693	
		<b>138</b>	<b>140</b>	<b>143</b>	<b>155</b>	<b>140</b>	
Tarrallton Elementary	405	337	336	323	321	314	
		<b>68</b>	<b>69</b>	<b>82</b>	<b>84</b>	<b>91</b>	
Taylor Elementary	495	365	359	357	355	352	
		<b>130</b>	<b>136</b>	<b>138</b>	<b>140</b>	<b>143</b>	
Tidewater Park Elementary/ PB Young	765	939	943	928	913	899	
		<b>(174)</b>	<b>(178)</b>	<b>(163)</b>	<b>(148)</b>	<b>(134)</b>	
Willard Elementary	833	647	641	635	625	624	
		<b>186</b>	<b>192</b>	<b>198</b>	<b>208</b>	<b>209</b>	
Willoughby Elementary	428	129	128	129	131	132	
		<b>299</b>	<b>300</b>	<b>299</b>	<b>297</b>	<b>296</b>	
Elementary Boundary Total		<b>19,257</b>	<b>19,412</b>	<b>19,413</b>	<b>19,415</b>	<b>19,416</b>	



## Projected Live-In Projection & Capacity

Boundary	Capacity (Permanent)	2015-16	2016-17	2017-18	2018-19	2019-20	Trend
Azalea Garden Middle**	975	1,140	1,138	1,145	1,160	1,163	
		(165)	(163)	(170)	(185)	(188)	
Blair Middle	1,200	1,316	1,260	1,242	1,234	1,274	
		(116)	(60)	(42)	(34)	(74)	
Lake Taylor Middle	905	953	938	932	939	904	
		(48)	(33)	(27)	(34)	1	
Northside Middle	1,053	804	782	783	832	863	
		249	271	270	221	190	
Norview Middle**	1,357	1,349	1,386	1,397	1,467	1,478	
		8	(29)	(40)	(110)	(121)	
Ruffner Middle	1,193	711	692	676	706	716	
		482	501	517	487	477	
<b>Middle Boundary Total</b>	<b>6,683</b>	<b>6,201</b>	<b>6,182</b>	<b>6,166</b>	<b>6,196</b>	<b>6,206</b>	
		<b>482</b>	<b>501</b>	<b>517</b>	<b>487</b>	<b>477</b>	

Source: DeJONG-RICHTER

\*\*Includes Crossroads Grades 6-8 students



## Projected Live-In Projection & Capacity

Boundary	Capacity (Permanent)	2015-16	2016-17	2017-18	2018-19	2019-20	Trend
B. T. Washington High	1,637	1,309	1,270	1,252	1,182	1,178	
		<b>328</b>	<b>367</b>	<b>385</b>	<b>455</b>	<b>459</b>	
Granby High	1,873	1,815	1,844	1,849	1,784	1,760	
		<b>58</b>	<b>29</b>	<b>24</b>	<b>89</b>	<b>113</b>	
Lake Taylor High	1,527	1,389	1,379	1,373	1,337	1,339	
		<b>138</b>	<b>148</b>	<b>154</b>	<b>190</b>	<b>188</b>	
Maury High	1,743	1,467	1,464	1,441	1,414	1,379	
		<b>276</b>	<b>279</b>	<b>302</b>	<b>329</b>	<b>364</b>	
Norview High	1,926	1,838	1,797	1,791	1,711	1,707	
		<b>88</b>	<b>129</b>	<b>135</b>	<b>215</b>	<b>219</b>	
<b>High Boundary Total</b>	<b>8,706</b>	<b>8,618</b>	<b>8,577</b>	<b>8,571</b>	<b>8,491</b>	<b>8,487</b>	
		<b>88</b>	<b>129</b>	<b>135</b>	<b>215</b>	<b>219</b>	



## Recommendations Process Update

- 1. Revisit & Revise Willoughby 2014 Recommendation**
- 2. Revisit & Revise Feeder Pattern Concepts (from 2014 Report)**
- 3. Review impact of Lakewood 3-8 School from other Division Schools**
- 4. Analyze Choice Models to implement goals toward socio-economic diversity**
  - **Feeder Based**
  - **Theme Based**
  - **Regionally**
  - **Combination**





## **Anticipated Dates for Remainder of Process**

**Steering Committee Meetings: February 26<sup>th</sup> & Tentative March 28<sup>th</sup>**

**Community Meeting: March 9<sup>th</sup> & 10<sup>th</sup>**

**Recommendations DRAFT: April 1<sup>st</sup>**

**Final Recommendations: April 10<sup>th</sup>**

**Board Meeting: April 15<sup>th</sup>**